



When the story of the last year is written, undoubtedly one of the key words included will be adaptability. While regular assessment of programs to better meet family needs is part of the Richland First Steps (RFS) organizational DNA, the arrival of COVID-19 in early 2020 brought on a new paradigm for service delivery. Though home visits ceased and classrooms closed for in-person learning on March 13, 2020, the same day local schools and government offices shut down, the RFS Early Head Start (EHS) team shifted into overdrive, quickly developing strategies for how to stay connected with families. Having and using technology for communication proved to be a challenge for many families and even some staff, so RFS EHS responded, providing devices with built in internet hot spots.

Though there is no real replacement for in-person human connection, a commitment to keeping everyone safe from the disease that has disproportionately affected Black and other minority communities, EHS Classroom Caregivers and Family Support Advocates adapted the way they brought content to children and families, using creative solutions to keep families engaged during a time of crisis. Phone calls, Zoom meetings, online play groups, and digital learning resources were all used to support parents in their roles as their children's first and best teachers.

One of the primary functions of First Steps partnerships is to serve as a local portal for communities to connect to services that will help nurture children so they can arrive at school ready to thrive. This is true more than ever in 2020, when many are struggling to meet basic needs. The RFS team gave parents and caregivers information they needed

Responding to Community Needs During the Pandemic



Family Support Advocate Barbara Stephenson conducts a virtual family meeting with center-based families

to access unemployment benefits, rental assistance, food pantries, and other vital services. This has proved to be a lifeline for families that will help them build resilience to make it through this incredibly difficult time.

"When I was a boy and I would see scary things in the news, my mother would say to me, 'Look for the helpers. You will always find people who are helping."

-Fred Rogers

Goals

In 2009. Richland First Steps (RFS) was awarded a grant from the US Department of Health and Human Services to provide the Early Head Start (EHS) program in Richland County, SC. In 2019, a second grant was awarded to expand the program.

The four broad goals of EHS are:

- Provide early, continuous, intensive, comprehensive and high-quality services;
- Promote positive parent-child interactions;
- Respond to the needs/circumstances of families in the community; and,
- Establish a recruitment plan to serve children with the most urgent needs.

To achieve these goals, RFS EHS uses four program models: 1) prenatal; 2) home-based; 3) center-based; and 4) a combination of both center- and home-based. Fach model is designed to meet the needs of families when they enter

the program. As family needs change, they are able to transition from one program model to the other, leading to new expectations and roles for family members.



The program serves Richland County, SC with a focus on the highest need families in ZIP Codes 29203, 29204, and 29210.

Richland County Snapshot

Rural/urban | 756 square miles with 549 persons/sq mile – population growing

Population Under Age 5: 23,898 Population: 414.576

Poverty: Total population: 16.7% Poverty Under Age 5: 22.6%

Black: 46.4% Race: White: 44.3% Asian: 3%

Ethnicity: Hispanic population: 5.2%

Zip Code 29203 Snapshot

Urban | 63.3 square miles with 624 persons/sq mile – population declining

Population Under Age 5: 2846 **Population:** 39.518 Total population: 33.2% Poverty Under Age 5: 53.6% **Poverty:** Black: 81.7% White: 12.8% Asian: 1.3% Race:

Ethnicity: Hispanic population: 3.2%

Zip Code 29204 Snapshot

Urban | 6.5 square miles with 2878 persons/sq mile – population declining

Population: 18,709 **Population Under Age 5: 718** Total population: 20% Poverty Under Age 5: 37.5% **Poverty:**

Black: 56.4% White: 39.4% Asian: 1.4% Race:

Ethnicity: Hispanic population: 1.1%

Zip Code 29210 Snapshot

Urban | 15.96 square miles with 2528 persons/sq mile – population declining

Population: Population Under Age 5: 2439 40.305 Total population: 16% Poverty Under Age 5: 24.8% **Poverty:**

Black: 51.1% White: 36.2% Asian: 3.4% Race:

Hispanic population: 4% **Ethnicity:**

% of Medicaid Births in Target ZIP Codes

29203 | 78.7% 29204 | 59.4% 29210 | 64.6%

Service Area

Enrollment

Total Number of Children and Families Served:

August 1, 2019 - July 31, 2020

Funded Enrollment: 149

Average Percentage of Monthly Funded Enrollment

Grant 04CH4789/ 04CH011699: 100%

All eligible pregnant women and children: 5,342

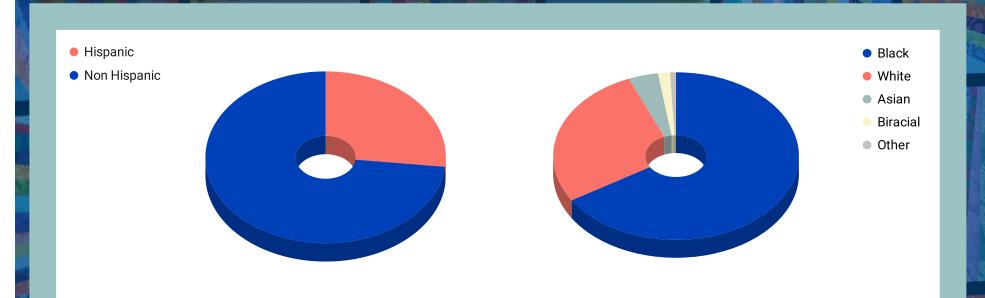
Total number of children/pregnant women served: 127

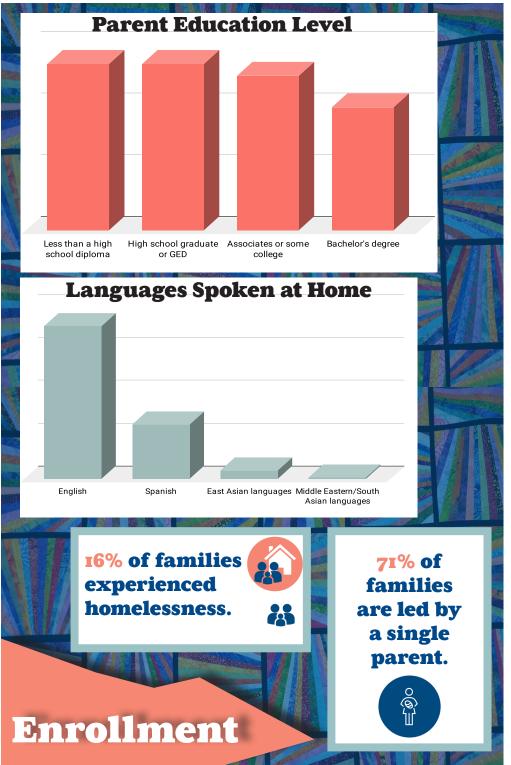
Total number of families served: 99

Percentage of eligible

pregnant women and children served:

2.4%





A program is only as strong as its team members, and RFS is proud of the team of caregivers, family support advocates, and administrators that serve the community through Early Head Start.

Our Team

RFS classroom caregivers and floaters are often more highly qualified than their peers in other early learning environments. **72**% of caregivers have an **Associates or Bachelor's degree.** Retaining staff and assisting in their professional development is a priority. Monthly training sessions are provided for all staff on topics from curriculum to first aid, to the use of Conscious Discipline.

Early Head Start Operations

Cari Moyer Director, Early Head Start Operations

Lydia Carnesale

Renee Eubanks

Brenda Gaskin

Tonya Harvin-Pack

Amy Raynor

Education Coordinator

Education Accountability

ERSEA and Transition Coordinator

Program Support

Sammantha Truesdale Health Coordinator

Chevelle Artis Director, EHS - Union Street site
Lindsey Byars Director, EHS - Virginia Wingard site
Gail Harrell Director, EHS - Ridgewood site

Tyra Jefferson EHS Policy Council Chair

Richland First Steps Leadership

Marcia Bacon CEO
Davida Caldwell Price Board Chair

It is difficult to assess learning in children too young for testing. That is why EHS uses nationally-recognized assessment tools that focus on observation within children's care environments to gauge progress. The **Hawaii Early Learning Profile (HELP)** is a comprehensive, on-going, family centered curriculum based assessment process

for infants and toddlers and their families. 685 developmental skills and behaviors across multiple domains provide a framework for ongoing assessment, planning and tracking progress.

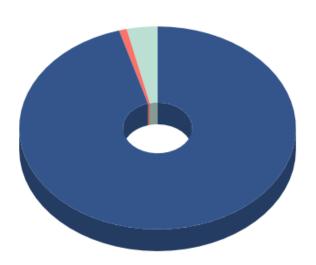
Though the long-term impacts of the COVID-19 pandemic on children's development aren't yet known, between the Fall 2019 (August - November) and Spring 2020 (April - July) HELP checkpoints, some losses were seen.

At or above age expected range	Before COVID-19	During COVID-19
- Language and Literacy	84.0%	80.2%
Cognitive and General Knowledge	85.9%	85.2%
- Approaches to Learning	92.5%	90.1%
- Social and Emotional Development	93.4%	93.1%
Physical Development and Health	92.5%	89.1%

Child Outcome Data

Children's Health and Wellness

Ensuring that children get a healthy start in life means helping families get connected to the health care services they need. That's why EHS has made a commitment to securing health insurance coverage and medical homes for all children it serves. The EHS Health Coordinator may also refer families to mental health, nutrition, and nurse consultant services provided through contractual agreement.



Children's Insurance Coverage By Type

Medicaid Private Insurance

No Insurance Coverage

100%

of EHS children have a medical home.

83% of all newly enrolled children received developmental, sensory, and behavioral screenings within their first 45 days in EHS.

This year 34% of children screened were referred for further screening, assessment, or treatment.

76% of children are up to date on all vaccinations for their age.

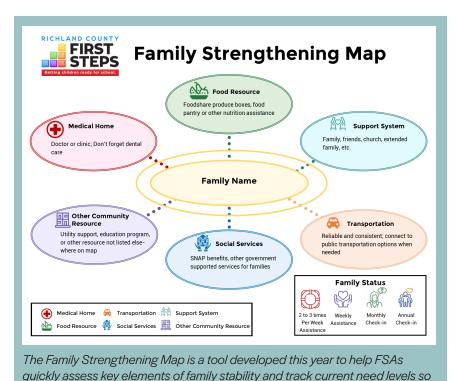


With a team of 9 Family Support Advocates (FSAs), 7 of which are funded through Early Head Start (EHS) grants, and their supervisor, Richland First Steps (RFS) considers home-based services for families an essential function. The COVID-19 pandemic drastically shifted that service delivery model in the first half of 2020, but the FSA

team rose to the challenge, finding innovative solutions to help meet family needs.

In addition to creating and delivering curriculum packets for parents to use at home, FSAs conducted virtual home visits, placed frequent check-in calls, and made referrals to community services.

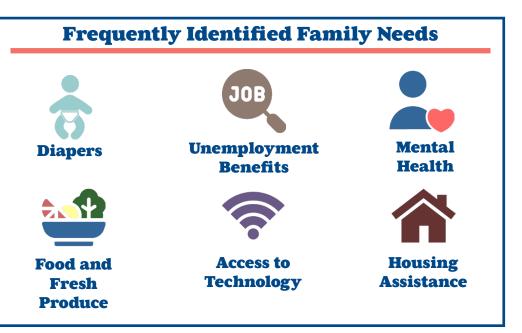
A popular EHS service for parents and staff were the weekly "Coffee Talk" Zoom conversations with mental health consultant Melissa Swartz, PhD, LPC/S. Strong community relationships with food pantries and diaper banks also helped families in need.



they can make service referrals and follow up appropriately.



Our team of Family Support Advocates (FSAs) have been an indispensable lifeline for families this year. They have provided encouragement and guidance, while helping connect families to resources they need.



Fiscal Information

The COVID-19 pandemic and shift to largely virtual services impacted the overall budget for EHS. For the existing center- and home-based program (Grant# 04CH4789), this created actual totals in categories like supplies much lower than anticipated. The opening of the new site scheduled for this year (Grant# 04HP000165) was delayed, causing significant variances from budgeted costs.

04CH4789

Grant Budget to Actual Reporting				Actual Non Federal Share Details		
	Budget	Actuals	Variance	Richland County First Steps		
Personnel	\$424,864	\$442,877	\$18,013	Staffing	\$72,766	
Fringe Benefits	\$94,578	\$71,918	\$(22,660)	Office Space	\$19,305	
Travel	\$3,720	\$-	\$(3,720)			
Equipment	\$-	\$-	\$-	South Carolina First Steps		
Supplies	\$28,646	\$7,753	\$(20,893)	Regional Finance Manager, audit	\$3,904	
Contractual	\$34,866	\$29,871	\$(4,995)			
Construction	\$-	\$-	\$-	<u>Partnerships</u>		
Other	\$30,376	\$21,719	\$(8,657)	Ridgewood Baptist Church	\$8,006	
Indirect Charges	\$-	\$-	\$-	Virginia Wingard	\$9,135	
	\$617,050	\$574,138	\$(42,912)	Reformation Church - Union Street	\$5,808	
				Vendors	\$14,332	
	84.18%	89.66%		Volunteers	\$5,230	
				Other	\$2,175	
				Total	\$140,659	
T/TA is included throu	ughout budget, r	not just in Travel	\$13,600			

Fiscal Information

04HP000165

CPA firm Scott and Company conducted a financial audit, including EHS programs, for the years concluding June 30, 2018 and 2019. RFS received a clean fiscal bill of health from the auditor,

whose report showed no deficiencies or material weaknesses. The full audit report is \$GOTT COMPANY available for review on our website at:



https://www.richlandfirststeps.org/about-rcfs/financial-information/

Grant Budget to Actual Reporting				Actual Non Federal Share Details		
	Budget	Actuals	Variance	Richland County First Steps		
Personnel	\$588,000	\$142,688	\$(445,312)	Staffing	\$58,30	
Fringe Benefits	\$205,800	\$28,712	\$(177,088)	Office Space	\$	
Travel	\$11,593	\$-	\$(11,593)			
Equipment	\$99,804	\$-	\$(99,804)	South Carolina First Steps		
Supplies	\$62,636	\$180,141	\$117,505	Regional Finance Manager, audit	\$6,07	
Contractual	\$61,806	\$30,059	\$(31,747)			
Construction	\$-	\$-	\$-	<u>Partnerships</u>		
Other	\$382,778	\$334,025	\$(48,753)	Ridgewood Baptist Church	5	
Indirect Charges	\$-	\$-	\$-	Virginia Wingard	\$65,28	
	\$1,412,417	\$715,626	\$(696,791)	Reformation Church - Union Street	\$	
				Vendors	\$57,20	
	56.20%	23.95%		Volunteers	\$909	
				Other	\$1,99	
				Total	\$189,780	
T/TA is included thro	l ughout budget, n	ot just in Travel	\$23,352	Iotal	\$189,	

